# **Shady Acres New Employee Roadmap**

Employee Name:
Position:
Start Date:
End Target Date (90-Days)
Days 1-30: Orientation and Basic Operational Training
<b>Objective:</b> Introduce the employee to the foundational aspects of the company's operations.
Introduction and New Hire Paperwork  □ W-4, I-9, Gusto Set Up, Copy of ID/DL/SS Completed □ Issuance of Work Clothes & Equipment (Whistle, Leashes, Uniforms, Name Tags) Employee Initials: Facilitator Initials: Date of Instruction:
Company Culture and Structure
☐ Overview of Work Attire Policies
☐ Company Culture Explained - PUPS
☐ Company Supervision Structure / Explanation
Employee Initials:
Facilitator Initials:
Date of Instruction:
Employee Resources
☐ Review of Employee Website and Manuals
□ Completion of Staff Training Videos
Employee Initials:
Facilitator Initials:
Date of Instruction:
Policy Overview
☐ Attendance Policy
☐ KT/REC Advancement Paths
□ Clocking In & Out
☐ Phone Policies
□ Lunches and Breaks Policy
Employee Initials:
Facilitator Initials:
Date of Instruction:

Conne	ections and Communication Tools
	GroupMe / Slack Setup and Introduction
	WhenIWork Setup
	Jolt/Task Management Apps Introduction
	Gingr Account Setup
Em	ployee Initials:
Fac	cilitator Initials:
Da	te of Instruction:
Under	standing the Facility
	Building Layout and Sections
	Play Yards and Medical Lockbox Locations
	Daily Schedules (AM/PM Shifts, Weekend Variations)
	Supervision on Weekends / Holiday Schedules
Em	ployee Initials:
Fac	cilitator Initials:
Da	te of Instruction:
Introd	uction to Operational Tasks
	Kennel Cards and Documents Overview
	Warnings, Highlights, and Notes Understanding
	ployee Initials:
	cilitator Initials:
	te of Instruction:
Basic	Feeding and Medication Procedures
	Food Preparation and Bowl/Container Management
	Understanding Medications and Dosages
	Handling Special Dietary Needs
Em	ployee Initials:
Fac	cilitator Initials:
	te of Instruction:
Medic	al and Health Concerns
	Identifying Signs of Bloat, Heat Stroke, Vomiting, Diarrhea
	Medication Administration Techniques (Pill Pockets)
Em	ployee Initials:
Fac	cilitator Initials:
	te of Instruction:
Basic	Group Management
	Letting In & Out Procedures
	Handling Dogs with Slip Leashes
	Recognizing Dog Body Language
Em	ployee Initials:
	cilitator Initials:
	te of Instruction:

Cleaning and Maintenance Protocols
□ Managing Cleaning Solutions and Equipment
☐ Thorough Kennel Cleaning and Deep Cleaning Procedures
☐ Dish Cleaning and Organization
□ Scooping and Waste Management
□ Proper Use of Poop Scoop and Waste Removal Timing
☐ Handling Unusual Waste and Disposal Procedures
☐ Managing Indoor/Outdoor Waste Cans
Employee Initials:
Facilitator Initials:
Date of Instruction:
Section Assignments
□ Importance of Staying Within Assigned Sections
<ul> <li>Daily Sheets Understanding and Completion</li> </ul>
Employee Initials:
Facilitator Initials:
Date of Instruction:
PackPro Body Language Online Course
□ Completion of Course
Employee Initials:
Verified by:
Date of Completion:
30-Day Checkpoint: Operational Basics Mastery
Evaluation:
1. Understanding of Company Culture and Policies
☐ Has the employee demonstrated a clear understanding of the company's
culture and values?
<ul> <li>Can the employee accurately describe core policies and explain how they</li> </ul>
apply to daily tasks?
Has the employee consistently adhered to attendance and punctuality
guidelines?
☐ Does the employee understand the expectations for professional conduct
and interaction with peers?
[] Needs Improvement [] Proficient [] Exceeds Expectations
2. Proficiency in Basic Operational Tasks
☐ Can the employee independently perform daily operational tasks, including
opening and closing procedures?
☐ Has the employee shown competence in using all relevant company tools,
software, and apps (e.g., GroupMe, Slack, WhenIWork)?

	including handling special dietary needs?  Is the employee able to identify and respond appropriately to common issues, such as minor dog health concerns?
	[] Needs Improvement [] Proficient [] Exceeds Expectations Needs
3.	Initial Group Management
	☐ Has the employee demonstrated the ability to manage small groups of dogs safely and effectively?
	Can the employee identify different dog behaviors and body language, and act accordingly to maintain group harmony?
	☐ Does the employee follow safety protocols during group management, including proper use of slip leashes and handling of dogs?
	[] Needs Improvement [] Proficient [] Exceeds Expectations
4.	Proficiency in Cleaning and Maintenance Protocols
	Has the employee effectively managed cleaning solutions and equipment, following safety and hygiene guidelines?
	☐ Is the employee capable of performing thorough kennel cleaning, including routine and deep cleaning procedures?
	Can the employee manage waste disposal effectively, including handling unusual waste and maintaining cleanliness of indoor and outdoor areas?
	☐ Has the employee consistently adhered to the established cleaning schedule and standards?
	[] Needs Improvement [] Proficient [] Exceeds Expectations
5.	Understanding of Section Assignments
	Does the employee understand the importance of staying within assigned sections and maintaining focus on their responsibilities?
	☐ Can the employee complete daily sheets accurately, ensuring all relevant information is recorded and communicated?
	[] Needs Improvement [] Proficient [] Exceeds Expectations
6.	Completion of PackPro Body Language Online Course  ☐ Has the employee successfully completed the PackPro Body Language Online Course, demonstrating understanding through practical application?

### **Manager Comments:**

- 1. Provide specific examples of the employee's strengths in operational tasks.
- 2. Identify areas where the employee may need additional support or training.
- 3. Mention any positive feedback from customers or team members.

4.	Highlight any instances where the employee demonstrated leadership qualities or took initiative.
Actio	n Items:
1.	Schedule a follow-up training session for any areas needing improvement.
2.	Assign a mentor or buddy for additional support in weaker areas.
3.	Plan a review meeting in two weeks to track progress.
4.	Establish clear goals for the next 30 days, focusing on areas needing improvement.
Signa	tures:
	nployee:anager:

## **Days 31-60: Intermediate Operational Proficiency**

**Objective:** Build on foundational knowledge, introducing more complex tasks and procedures.

Advanced Group Management and Dynamics
<ul> <li>Managing Dog Flow, Gate Manners, Group Control</li> </ul>
□ Handling Overheating, Bad Weather, Multiple Groups
Employee Initials:
Facilitator Initials:
Date of Instruction:
Advanced Feeding and Medication Procedures
□ Managing Multiple Dogs' Diets and Medications
□ Handling Complex Medication Regimens
Employee Initials:
Facilitator Initials:
Date of Instruction:
Health and Safety Protocols
□ Identifying Health Issues (Bloat, Heat Stroke)
□ Advanced Medication Administration Techniques
Employee Initials:
Facilitator Initials:
Date of Instruction:
RED Dogs Handling
□ Understanding RED Dogs
□ Handling RED Dogs Outside
□ Reading Kennel Cards for RED Dogs
□ Using Catch Poles for 'Sketchy Dogs'
Employee Initials:
Facilitator Initials:
Date of Instruction:
Communication with Tools
□ Group Flow and Handling
□ Communication with Walkie-Talkies
□ Understanding Group Lists (Eval Dogs, Clean Dogs, Green Dogs, RED Dogs)
□ When to Make a Dog RED
Employee Initials:
Facilitator Initials:
Date of Instruction:
Body Checks and Safety Protocols
☐ Body Check Procedures and Signing Off
□ Proper Use of Collars and Extenders

Er	nployee Initials:
Fa	ncilitator Initials:
	ate of Instruction:
Jolt Ta	ask Lists
	Understanding and Signing Off on Jolt Tasks
	mployee Initials:
	ocilitator Initials:
Da	ate of Instruction:
Δddit	ional Services
	Offering Bath/Nail/Brushout Services
	8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	nployee Initials:
	ncilitator Initials:
Da	ate of Instruction:
Class	aing and Maintananaa Dratagala
	ning and Maintenance Protocols
	Thorough Kennel Cleaning and Deep Cleaning Procedures
	Dish Cleaning and Organization
	Scooping and Waste Management
	Proper Use of Poop Scoop and Waste Removal Timing
	Handling Unusual Waste and Disposal Procedures
	Managing Indoor/Outdoor Waste Cans
Fr	nployee Initials:
	acilitator Initials:
	ate of Instruction:
D	ate of matruction.
Packl	Pro Group Management Course Online
	Completion of Course
	Employee Initials:
	Verified by:
	Date of Completion:
60-Da	ay Checkpoint: Operational Independence
1.	Proficiency in Advanced Kennel and Property Procedures
	☐ Can the employee manage advanced tasks, such as property management
	and kennel card placement, without supervision?
	☐ Has the employee mastered different types of kennel latching, collar usage,
	and extenders, ensuring all dogs are securely housed?
	☐ Is the employee capable of identifying and addressing health issues such as
	bloat, heatstroke, and other urgent conditions, and does the employee know
	when to escalate to management or veterinary services?
	vinon to oboutute to management of veterinary services:

[]	Needs Improvement [] Proficient [] Exceeds Expectations
	Has the employee shown the ability to safely manage RED dogs, including recognizing signs of stress or aggression and taking appropriate action? Is the employee able to handle complex group dynamics, such as managing multiple groups and adjusting to changes in behavior or energy levels within the groups?  Does the employee understand when to make a dog RED, how to communicate this to the team, and how to use catch poles or other tools for safety?
[]	Needs Improvement [] Proficient [] Exceeds Expectations
□ □ □ ac	Can the employee effectively manage dog flow, gate manners, and group control, even during busy or challenging conditions such as bad weather or large group sizes?  Is the employee proficient in leading group play and ensuring all dogs are engaged and safe, while preventing and managing conflicts?  Des the employee demonstrate the ability to think ahead and adjust group tivities based on the needs and behaviors of the dogs?  Needs Improvement [] Proficient[] Exceeds Expectations
Under	Is the employee familiar with additional Services like bath/nail/brushout, and can they offer these services to customers proactively?  Can the employee effectively read, interpret, and print add-on sheets, ensuring all services are accurately communicated to the team and customers?  Does the employee understand the importance of upselling, how to identify opportunities for additional services, and how these contribute to the business's success?
[]	Needs Improvement [] Proficient [] Exceeds Expectations
Pro	Oficiency in Cleaning and Maintenance Protocols  Has the employee effectively managed cleaning solutions and equipment, following safety and hygiene guidelines?  Is the employee capable of performing thorough kennel cleaning, including routine and deep cleaning procedures?  Can the employee manage waste disposal effectively, including handling unusual waste and maintaining cleanliness of indoor and outdoor areas?  Has the employee consistently adhered to the established cleaning schedule and standards?
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	[] Needs Improvement [] Proficient [] Exceeds Expectations		
5.	Completion of PackPro Group Management Course Online  ☐ Has the employee successfully completed the PackPro Group Management Course Online, and have they demonstrated their learning through practical application in managing groups?		
Mana	ger Comments:		
	Provide specific examples of the employee's strengths in advanced operational tasks and group management.		
2.	Identify areas where the employee may need further development or support.		
3.	Mention any instances where the employee has shown leadership, initiative, or innovative thinking.		
4.	Provide feedback from other team members or customers regarding the employee's performance.		
Action	ı Items:		
	Schedule advanced training sessions or workshops for areas needing improvement.		
2.	Assign specific goals for the next 30 days, focusing on enhancing group management and additional services.		
3.	Plan a mid-cycle review meeting in two weeks to track progress and adjust goals as needed.		
Signa	tures:		
En Ma	nployee:anager:		
Date:			

### **Days 61-90: Advanced Mastery and Dog Management Preparation**

**Objective:** Achieve full operational mastery, demonstrating the ability to manage all responsibilities independently and showing readiness for managing groups of dogs.

Advanced Group Management Tools	
□ Effective Use of Whistles, Paddles, and Other Tools	
□ Advanced Communication with Walkie-Talkies	
Employee Initials:	
Facilitator Initials:	
Date of Instruction:	
Training and Monitoring Dogs	
☐ Identifying Training Dogs and Their Needs	
☐ Monitoring Training Dogs and Reporting to Trainers	
☐ Reinforcing Basic Training Commands	
Employee Initials:	
Facilitator Initials:	
Date of Instruction:	
Clean-Up After Group Sessions	
□ Final Poop Checks and Securing Equipment	
□ Rolling Up Hoses and Refilling Water Bottles	
Employee Initials:	
Facilitator Initials:	
Date of Instruction:	
Handling Ones and Indian	
Handling Group Issues	
☐ Managing Zoomies, Rough Play, Gate Crowding, etc.	
☐ Implementing Group Correction Sequences	
□ Executing Fight Protocols	
Employee Initials:	
Facilitator Initials:	
Date of Instruction:	
Completion of Learning with Staff Development Coach	
☐ Completion of the Shady Acres Pet Ranch Dog Management and Behavior Cour	se
☐ Hands-on competency demonstrations with the Staff Development Coach	
☐ Review and application of Operant and Classical Conditioning principles	
☐ Understanding and managing predatory behaviors and drift in playgroups	
☐ Mastery of tools such as the catch pole, dressage whip, and rattle paddle	
☐ Execution of the fight policy, including response and management of dog fights	
Employee Initials:	
Facilitator Initials:	
Date of Instruction:	

Pa	СКР	ro New	Dog Evaluation Online Course				
		Comp	letion of Course				
		Emplo	mployee Initials:				
		Verifie	d by:				
			of Completion:				
			,				
90	-Da	y Final	Checkpoint: Full Operational Mastery				
	1.		ry of Group Management and Handling Challenging Dogs				
		Ц	Has the employee demonstrated full competency in managing large and				
			diverse groups of dogs, ensuring safety and engagement for all?				
			Can the employee adjust management strategies according to group				
			dynamics, individual dog needs, and unexpected challenges?				
			Has the employee effectively used all group management tools, including				
			whistles, paddles, and walkie-talkies, to maintain control and				
			communication?				
			Can the employee recognize signs of potential conflicts or issues in groups				
			and take preventive action before they escalate?				
		[]	Needs Improvement [] Proficient [] Exceeds Expectations				
	2	Duefie	ianavin Clasning Maintenanas and Wests Management				
	۷.		iency in Cleaning, Maintenance, and Waste Management				
			Has the employee shown proficiency in managing all cleaning solutions and				
		_	equipment, following strict safety and hygiene standards?				
		Ц	Can the employee perform thorough kennel cleaning, including deep				
		_	cleaning procedures, without supervision?				
			Is the employee able to manage waste effectively, including the disposal of				
			unusual waste, and maintain cleanliness throughout the facility?				
			Does the employee consistently maintain a high standard of cleanliness and				
			organization in all areas, even during busy periods?				
		[]	Needs Improvement [] Proficient [] Exceeds Expectations				
	3.	Exper	tise in Training and Monitoring Dogs				
		-	Can the employee identify and monitor training dogs effectively, reporting				
			accurately to trainers and adjusting training reinforcement as needed?				
			Has the employee reinforced basic training commands appropriately during				
		_	group sessions, and can they adapt training techniques to individual dogs'				
			needs?				
		Ц	Does the employee handle post-group session clean-up thoroughly and				
			efficiently, ensuring all equipment is secured and areas are clean?				
		Ц	Can the employee work closely with trainers to ensure continuity of training				
			programs, providing feedback and observations that contribute to the dog's				
			progress?				

4.	Handling of Complex Group Dynamics and Emergencies			
	☐ Is the employee capable of managing complex group dynamics, inc mixed temperament groups and dogs with behavioral challenges?	luding		
	$\square$ Has the employee demonstrated the ability to implement group cor			
	sequences effectively, maintaining order and safety during group pla	-		
	☐ Can the employee execute fight protocols swiftly and safely, ensuring	ng the		
	safety of all dogs and staff?	_		
	Does the employee demonstrate a calm, controlled approach durin emergencies, and can they take charge of situations to ensure a pos outcome?	_		
	[] Needs Improvement [] Proficient [] Exceeds Expectations			
5.	Completion of Shady Acres Pet Ranch Dog Management and Behavior C	Course		
	☐ Has the employee successfully completed the course with the Staff			
	Development Coach, demonstrating mastery in all competencies, ir understanding dog behavior, managing playgroups, and responding emergencies?	_		
	☐ Can the employee apply the principles of Operant and Classical			
	Conditioning in managing dogs, and have they shown an understand	ling of		
	predatory behaviors and how to handle them in a playgroup setting?	_		
	$\square$ Has the employee demonstrated proficiency in using all tools provide	ded, such		
	as the catch pole, whistle, and rattle paddle, to manage dog behavio effectively?	r		
	[] Needs Improvement [] Proficient [] Exceeds Expectations			
6.	Completion of PackPro New Dog Evaluation Online Course			
	Has the employee successfully completed the PackPro New Dog Ev Online Course, demonstrating their ability to evaluate and manage r in the facility?			
Mana	er Comments:			
	Provide detailed feedback on the employee's overall performance, includin	g		
	specific strengths and achievements in their role.			
2.	Highlight any areas where the employee has exceeded expectations or			
•	demonstrated exceptional skill.	~		
3.	Discuss any areas where the employee could continue to develop, includin suggestions for future growth and career advancement.	g		
4.	Include feedback from peers, customers, and trainers to provide a well-rou	nded		
view of the employee's progress.				

#### **Action Items:**

- 1. Determine the next steps for the employee, including any additional training, mentorship, or leadership opportunities.
- 2. Set long-term goals for the employee's continued development and success within the company.
- 3. Plan a follow-up meeting to discuss career progression and any potential new responsibilities.

Si	gn	atı	ires	:

Employee:	 	
Manager:	 	
Date:		